

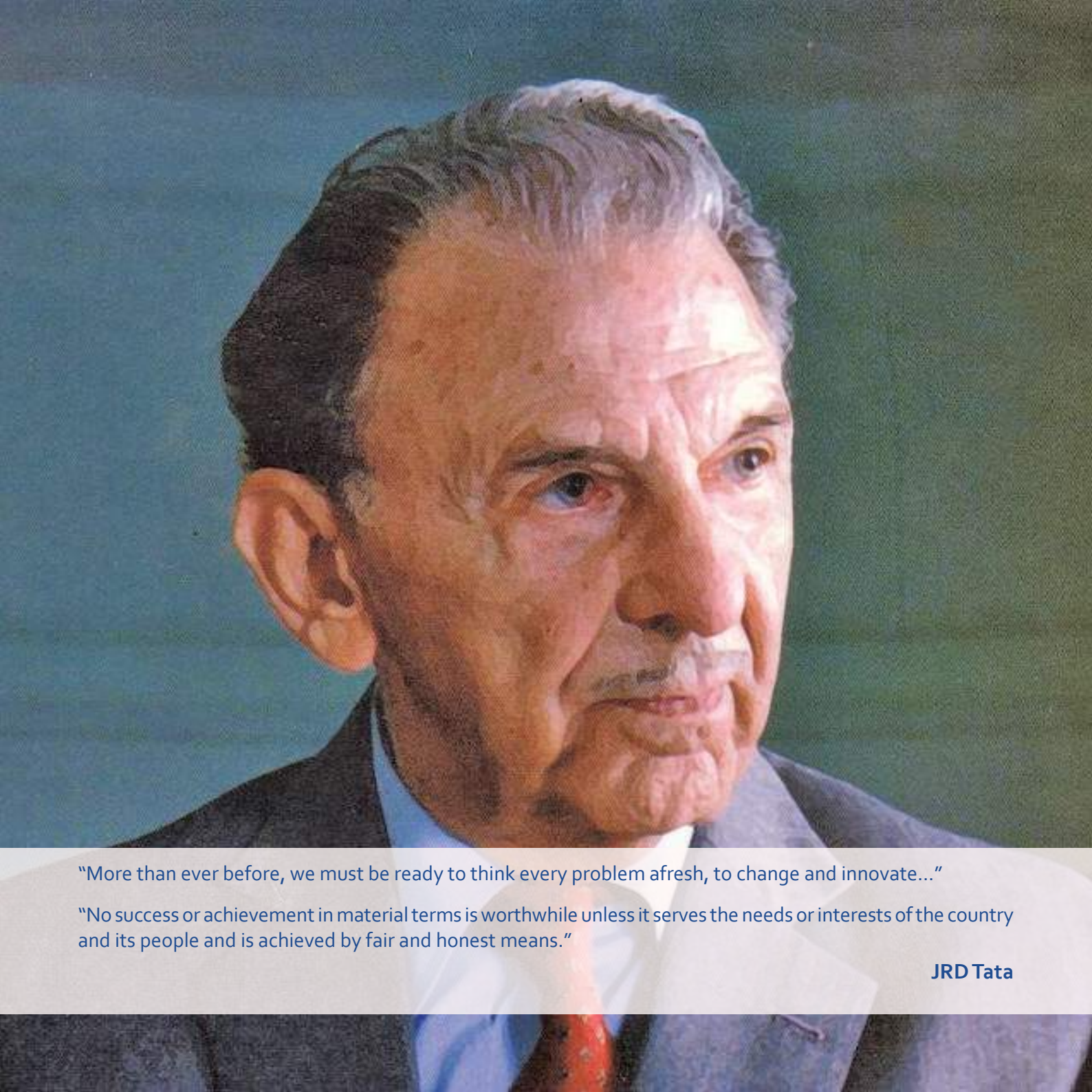


NATIONAL INSTITUTE OF ADVANCED STUDIES (NIAS)

The 35th Annual Programme for
Senior Executives

Leadership in a World of Uncertainties

16-21 January 2023



"More than ever before, we must be ready to think every problem afresh, to change and innovate..."

"No success or achievement in material terms is worthwhile unless it serves the needs or interests of the country and its people and is achieved by fair and honest means."

JRD Tata



About NIAS

The National Institute of Advanced Studies, a premier research Institute in Bengaluru, was founded in 1988 by Mr JRD Tata. His vision was to build a multidisciplinary and an interdisciplinary institution that would nurture scholars, managers and administrators to build quality leadership in India.

In pursuit of this objective, NIAS integrates scholarship in natural sciences and social sciences with technology and arts. The Institute disseminates the results of these endeavours through publications, programmes and, most importantly, through dialogues with the current and future decision-makers of India. The Institute also prepares in-depth policy reports with specific recommendations to policy makers in the Central and State Governments, either on its own or on the advice of the Government.

About the NIAS Senior Executives Programme

The Programme for the Senior Executives is one of the cornerstones at NIAS to develop an effective and responsive leadership in India. Mr JRD Tata and Dr Raja Ramanna envisioned this initiative as a flagship programme of the Institute. Launched in January 1989, the programme has developed a niche for itself at the national level.

This Programme is delivered as a series of interactive dialogues with inspiring thinkers and leaders who have reached the zenith of their respective fields of endeavour.

Several officers from the Government notably from the IFS, IAS, Defence Services, ISRO, DAE, DST, DRDO, National Research Laboratories, Airports Authority of India, and RBI, as well as executives from the corporate sector like BIOCON, Bharat Dynamics, BEL, Cochin Shipyard, HAL, LIC, Reliance, Tata Group, and Thyssenkrupp have benefitted from this programme.





Leadership in a World of Uncertainties

About the 35th Senior Executives Programme, January 2023

The Institute is organising its 35th Senior Executives' Programme during 16-21 January 2023 titled "Leadership in a World of Uncertainties". The Programme aims to explore ways for India to become an effective world leader by taking advantage of the myriad opportunities thrown up during periods of uncertainties and rapid change.

The primary questions of the Programme include the following:

- What are the uncertainties facing the world in different spheres today?
- In which fields can India aspire to be a global leader by taking advantage of the opportunities thrown up in the post-Covid world?
- What capabilities must India develop / enhance to take advantage of these opportunities?
- What is the way forward to develop such capabilities?



Primary Objectives and Strategies

- Building deep multidisciplinary understanding of contemporary challenges facing India.
- Understand how leaders meet challenges during times of uncertainty.
- Develop insights on the approach to tackle specific challenges in an uncertain world.
- Develop a leadership network based on shared experiences.



About the Faculty

The faculty for the Senior Executive Programme come from different disciplines representing the State, Civil Society, Institutions, Corporates, Media, Fine Arts etc.

They belong to different generations, bringing together eminence, experience and exuberance. They are legends in their own fields. Some have built institutions from the scratch; some are building new paths, where there existed none before.



Prabha Sridevan



Vijayalakshmi
Ravindranath



Javagal Srinath



N Santosh Hegde



Soumya Swaminathan

Faculty from the Previous Programmes

K Ventakaramanan	Kris Gopalakrishnan	Ramachandra Guha	VS Ramamurthy	Bishan Singh Bedi
Anil Kakodkar	Jaswant Singh	B Muthuraman	RD Ravindran	MS Sathyu
K Kasturirangan	Shyam Benegal	Roddam Narasimha	Vijayalakshmi Ravindranath	Yashwant Sinha
Shekhar Gupta	Krishna Byre Gowda	Jayaprakash Narayan	Aruna Roy	Amb Muchkund Dubey
Shivshankar Menon	N Santosh Hegde	Shailesh Nayak	Shyam Saran	Amb Shyam Saran
André Béteille	JJ Irani	Nandan Nilekani	Arun Shourie	KM Chandrasekhar
OP Bhatt	Bimal Jalan	TV Mohandas Pai	Prabha Sridevan	K Radhakrishnan
Abhinav Bindra	DR Kaarthikeyan	Malini Parthasarathy	Javagal Srinath	Usha Kim
Sudhir S Bloeria	Ricky Kej	Amrita Patel	Soumya Swaminathan	Revathy Ashok
R Chidambaram	Kiran Mazumdar-Shaw	Sam Pitroda	MS Valiathan	Usha Thorat
Shekhar Dutt	Devi Prasad Shetty	Dinesh Gundu Rao	N Vittal	SD Muni
Madhav Gadgil	Anil Swarup	RV Raveendran	NN Vohra	Amb Rakesh Sood
Gopalkrishna Gandhi	VP Malik	Baldev Raj	UR Ananthamurthy	Amb PS Raghavan
Adoor Gopalakrishnan	Romila Thapar			



Amb PS Raghavan



Mohandas Pai



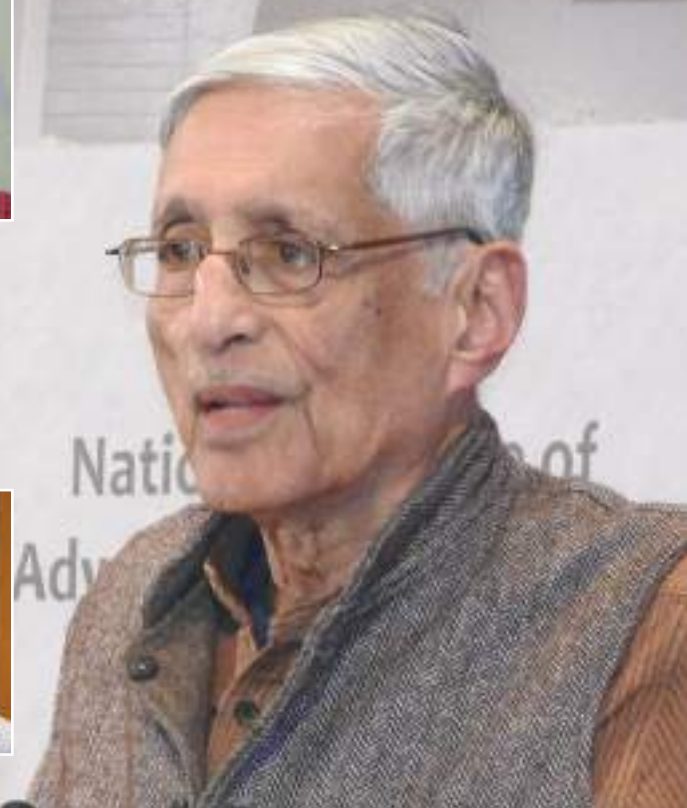
Rohini Nilekani



Ricky Kej



Krishna Byre Gowda



Evening Interactions

Besides the regular programmes during the day, as a part of the Programme, there are public lectures in the evening. Regular and adjunct faculty from NIAS take part in these evening lectures along with the Programme participants. This year, NIAS will be organising the Raja Ramanna Memorial Lecture as a Public Lecture during the Programme.



Sharing Experiences

As a part of this Programme, each participant makes a presentation during the Programme on a “leadership challenge” that they encountered and managed to address in their career. This interaction focuses on unique features of the challenge and how it was addressed.



Interaction Among Participants

The residential nature of the Programme encourages interactions among the participants to build an everlasting network. Several batches have built their own social media network to facilitate active sharing of experiences amongst themselves and the faculty. Some of these networks are still active.

Most participants who had taken part in the earlier Senior Executives Programmes subsequently rose in their respective organisations to reach the top levels. Some have returned to the Programme as a faculty, thus converting the interaction between them and the Institute into an everlasting process.



Beyond Lectures: Yoga and Fine Arts

Our institute's vibrant campus adds to much of the joy and cheer. In addition, introductory Yoga is taught to our participants at NIAS for energetic and healthy beginnings throughout the course. This is sometimes enhanced with an evening of dance, music or other cultural events. A delve into the artistic world lights up one's emotions and eventually helps in bringing the best from each participant.



Campus Facilities

The NIAS campus has clean and furnished guest rooms. Kindled amidst nature, the Guest House provides the right ambience for the Programme participants. The morning and evening walks inside the campus are pleasant and reinvigorating.

Adjacent to the Programme venue, NIAS has a well resourced Library with contemporary literature. The main block also has facilities for indoor games.



Feedback

The Institute emphasises on sincere feedback from the participants to improve its performance. Over the years, suggestions from the Programme participants have greatly enabled the Institute to structure the Programme, in terms of academic content, faculty and vigour.



Eligibility

The Programme is open to approximately 25 senior-level executives and administrators in private and public sector companies, government officials and serving officers of the defence services. Many a time, keen interest from several organisations have compelled us to adopt the “First Come, First Served” basis in accepting participants.

Duration

The Programme will be held from January 16 to 21, 2023. Participants will be picked up from the Bengaluru Airport or at a location of their choice in Bengaluru on January 15th. The Programme formally ends after lunch on the 21st.

Programme Fee

The fee for the entire Programme inclusive of boarding and lodging, programme material and local transport will be INR 1,25,000 + GST 18%. The sponsoring organisation bears travel expenses to and from Bengaluru.

In case of cancellation of the nomination, the amount will be held in credit and can be utilised for a nomination for the next or subsequent programme. Please fill in the enclosed nomination form and send it along with the fee to reach us by December 31, 2022.



What the Participants Said

...excellent moving towards eminence...

...outstanding... very meticulously planned and conducted...

...the campus is really excellent... the other thing which is important is that it is a centre of so many knowledgeable people which will help oneself grow in the rigid direction...

...would like to take part in any leadership programme in future...

...this was truly unique and enriching experience...

...cooperation of staff of NIAS – Excellent...

...provided an opportunity to get exposed to various facets of changes – contemporary – in technology, Indian security aspects, power, social science and politics... will help to enhance the understanding, perspectives and perceptions... provided a better outlook to major issues other than finance and economy in India...

...a good institute for senior executives to come over and exchange ideas... star performers coming and speaking about their achievements is inspiring... it should continue... good luck...

...very well planned, managed and organised...

...it was an excellent opportunity to listen to leaders who made a mark and turned challenges into opportunities in diverse walks of life... it was also an opportunity to interact and share experience with senior executives from various disciplines which was very fruitful... NIAS should expand this program to benefit more people...

...the format is very refreshing and unique... my request is kindly continue the same...

...a highly effective program to give impact on all the participants who are at the focal point of development and responsibilities... NIAS platform gives a diversified, information to the participants making them completely responsible Senior Executives and do justice to their responsibilities...

...I was really fortunate to be part of this wonderful program on Leading India to Excellence for the Senior Executives... it was really useful to interact with officers from various institutions as well as learn from the experience of the external faculty...

NIAS Directors



Dr Raja Ramanna
(1987-1997)



Prof Roddam Narasimha
(1997-2004)



Dr K Kasturirangan
(2004-2009)



Prof VS Ramamurthy
(2009-2014)



Prof Baldev Raj
(2014-2018)



Dr Shailesh Nayak
(Since 2018)

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